

CAPABILITY STATEMENT

WolfPeak

WolfPeak is an environmental consultancy company that we built so we can live by our values and contribute to the issues that matter most to us. We aim to do things a bit differently, so our clients enjoy working with us, and can rely on us to deliver the outcomes they need without the fuss.

WOLFPEAK CAPABILITY STATEMENT

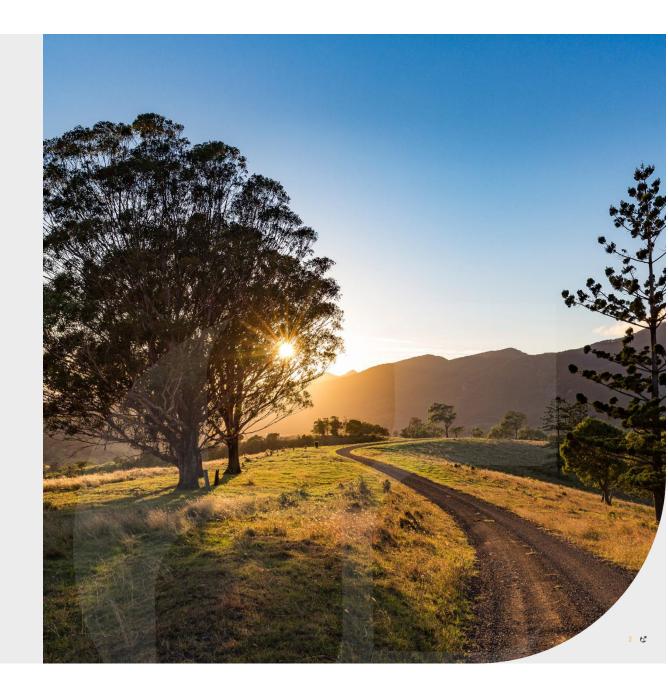




Our diverse knowledge and experience enables the economy to thrive whilst protecting the environment.

Some of the services we provide include:

- Sustainability
- Infrastructure and Environmental Management
- Environmental Planning and Assessments
- Biodiversity and Natural Resource Management
- Government and Strategic Advisory
- Risk, Audit and Compliance







Sustainability

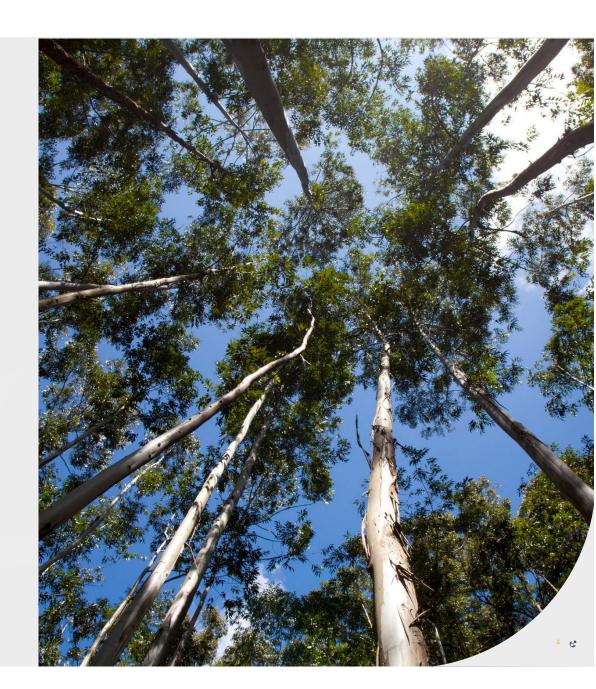
WolfPeak offers a wide range of expert sustainability management and auditing services. Our highly skilled, award-winning team includes Exemplar Global certified Lead Auditors, IS Council Infrastructure Sustainability Accredited Professionals (ISAP), Green Star Accredited Professionals (ISAP), and certified greenhouse gas (GHG) management specialists, who can provide valuable input to your project or organisation.

Some of the sustainability services we provide include:

- Working collaboratively with multidisciplinary teams to establish and implement sustainability management systems to drive sustainable outcomes on projects and within organisations
- \bullet Working with organisations to measure and track their organisational carbon footprint in line with the GHG Protocol Corporate Standard.
- Identifying opportunities for emissions reduction and innovation for organisations and projects, and developing strategies to lead the implementation of opportunities.
- Working with organisations of all sizes to develop and implement an ESG strategy to deliver meaningful change that has a positive impact.
- Developing Infrastructure Sustainability (IS) Rating strategies and supporting delivery of a project's IS Rating submission, including performing the Independent Sustainability
- Professional (ISP) role. We can assist with ratings being delivered using all versions of the IS Rating Tool.
- Conducting independent sustainability auditing in line with AS/NZS ISO 19011 and IS Rating requirements, to identify areas for improvement and maximise sustainability outcomes on projects.

Key projects

- Amazon Sustainability Building Audit and Carbon Offset Guidance
- Sydney Metro, Western Sydney Airport SCAW Package Design IS Rating
- RM Watson ESG Strategy services
- Fulton Hogan Project Sustainability Review
- Jemena and Sydney Water Malabar Biomethane Facility As-Built IS Rating
- Sydney Gateway Stage 1 & 3 Independent Sustainability Auditor
- Sydney Metro, Western Sydney Airport SSTOM Package Design IS Rating





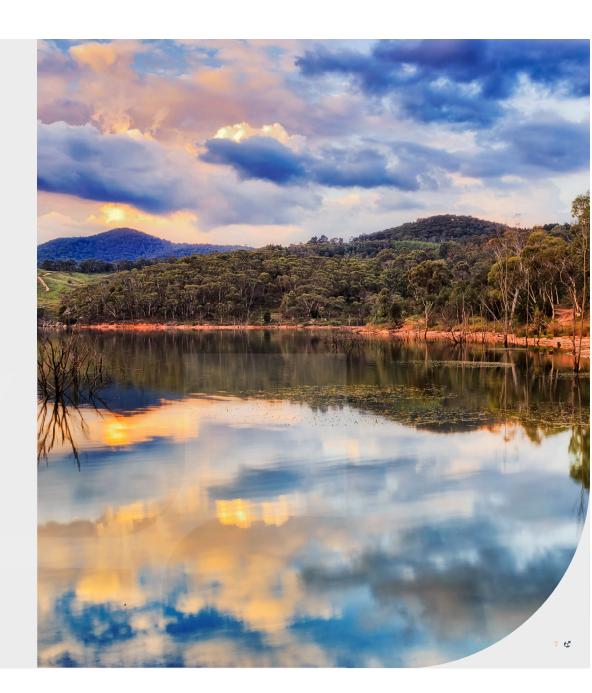
Environmental Planning and Assessments

At WolfPeak we pride ourselves on our strong environmental assessment and approvals background. We have significant experience in scoping and managing Environmental Impact Statements, and preparation of assessments for a range of developments and infrastructure projects. Our knowledge of the planning system and how things get built means when we can successfully foster projects from concept to delivery.

Our team are available for secondment, embedding themselves with project teams, to deliver and manage planning approvals. We have provided this service for The Department of Planning Industry and Environment, local Councils, TransGrid, Transport for NSW and the Australian Rail Track Corporation.

Key project

- TransGrid Transmission line remediations, upgrades and extensions (multiple across NSW)
- Transurban / Transport for NSW M5 East Water Treatment Plant Replacement and Georges River Bridge Bearing
- Optus Optical Fibre Installation Dharawal National Park
- National Parks and Wildlife Services (NPWS) Sea to Summit Walking Trail Yarriabini National Park, Bongil Fire Access Fire Trail Upgrades
- Soil Conservation Service / Crown Lands
 – Warialda Fire Trail Fire Access Upgrades and Town Asset
 Protection Zone Development
- Port Macquarie Hastings Council- Port Macquarie Foreshore Redevelopment -
- MidCoast Council 10 Landslide Remediation Projects
- Kempsey Council Upper Macleay Bridge Replacements





Biodiversity and Natural Resource Management

WolfPeak's biodiversity and natural resource management offerings are solutions based and essential. We consult on a range of issues to help both councils and private land owners protect and improve on the health of their environmental assets, and to prevent or manage impacts from works. The protection of our natural resources is essential in ensuring land and biodiversity health as well as long term productivity and growth.

Key services

Ecology Services

- Biodiversity Development Assessment Reports (BDARs)
- Assessment Development of Local Environmental Studies for local government rezoning initiatives
- Species specific studies and reporting such as koala habitat
- Threatened species assessments
- Strategic invasive weed assessment and control works
- Habitat restoration planning and on ground works

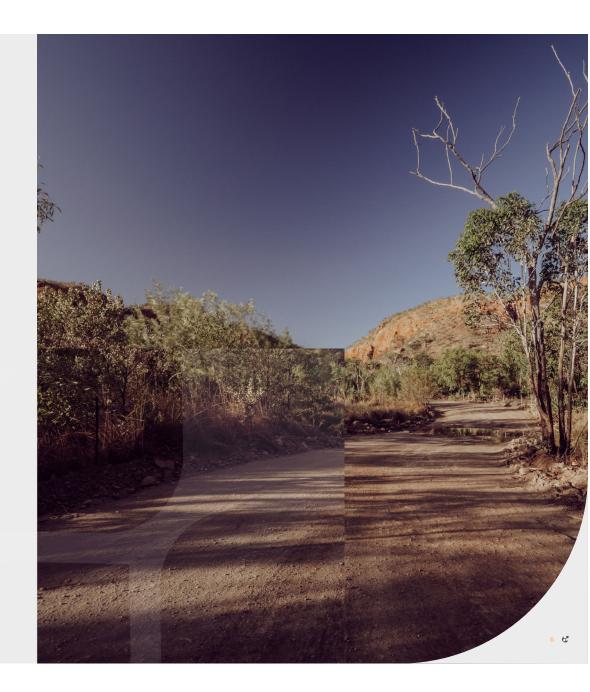
Biodiversity Stewardship

The Biodiversity Offsets Scheme creates a transparent, consistent and scientifically based approach to assessment and offsetting for development that is likely to have a significant impact on biodiversity. Wolfbeak can assist in the following areas:

- Strategic advice an assessment reports on Biodiversity Offsetting on land asset portfolios
- Connect credit purchasers with credit providers in regional NSW
- Assist with the project management, reporting and on-ground management of your stewardship site

Vegetation, Riparian, Coast and Estuary Management

- Preparation of vegetation and coastal management studies and plans
- Delivery of on-ground works under the new NSW coastal management reforms
- Waterway health and planning assessments
- Acid sulfate soil management and soil erosion mitigation works.





Government and Strategic Advisory

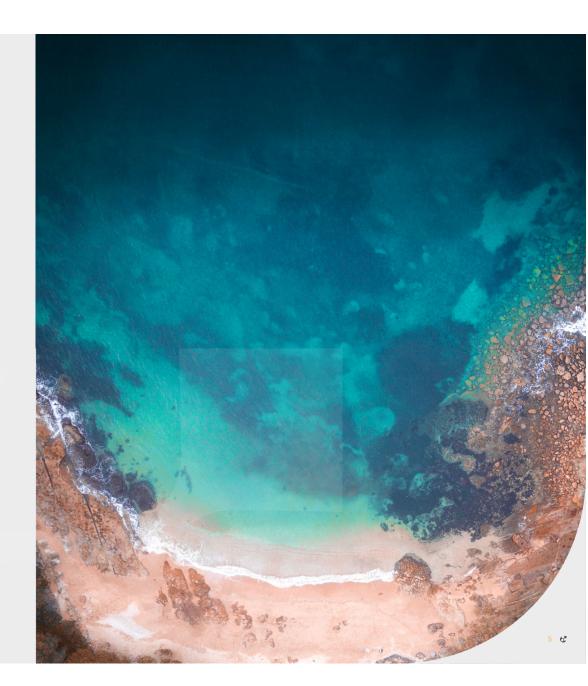
WolfPeak offers expert strategic planning and stakeholder engagement within the public sector. Our organisation is built around a select team whose experience in project management and stakeholder engagement is exemplary. Our diversly experienced team can provide valuable input to your project to help you find solutions to strategically challenging and sensitive issues, create structure, resolve issues, and deliver meaningful outcomes for the public in a timely manner.

We support our clients to make strategically sound decisions based on knowledge, data and consultation. We do this through:

- Strategy our team brings experience in policy, politics, media, communications, stakeholder engagement and problem solving.
- Relationships our reputations and relationships are our most valuable asset. Built up over many
 years of working in the sector we use these to get to the heart of an issue, work with stakeholders to
 find amenable solutions and then deliver the best outcomes for our clients and the community.
- Project management our team brings tried and tested project management techniques, applies
 them in a way that specifically meets the needs of our clients. We are able to track and report on
 progress, identify future needs and provide advice to approach identified gaps. We communicate and
 engage with inter- and intra- government stakeholders, appropriate to their interest in the project,
 and work with the stakeholders to address needs and obtain required approvals.

Key projects

- Natural Disaster Strategic Coordination Department of Regional NSW
- Resilient Homes Fund Program Coordination NSW Reconstruction Authority (formerly the Northern Rivers Reconstruction Corporation)
- Bundian Way Walking Trail Node 1 Project Management- Eden Local Aboriginal Land Council
- Organisation Strategic Planning Local Land Services (LLS)
- Tourism Product Audit and Mapping Project





Infrastructure and Environmental Management

WolfPeak are experts in the delivery of major infrastructure, having provided environmental support and leadership to some of the most important projects throughout NSW. We understand the complex challenges posed at each stage of project delivery, whether they be environmental, regulatory or organisational. WolfPeak provide effective solutions to these challenges and help clients realise opportunities to achieve outstanding results.

Our expertise includes

- EIS management and technical review
- Tender support (budget development, technical advice, environmental returnable schedules and client interactives)
- EMS and CEMP development and implementation
- Construction phase expertise (environmental leadership, site support, compliance and monitoring)
- Independent Environmental Representative support.

Our team have held various environmental leadership and support roles for clients including Transport for NSW, major civil and construction contractors, and the Department of Planning Industry and Environment. We understand how each stakeholder fits into the infrastructure ecosystem, what their drivers are, and how to optimise engagement so that projects are delivered seamlessly.

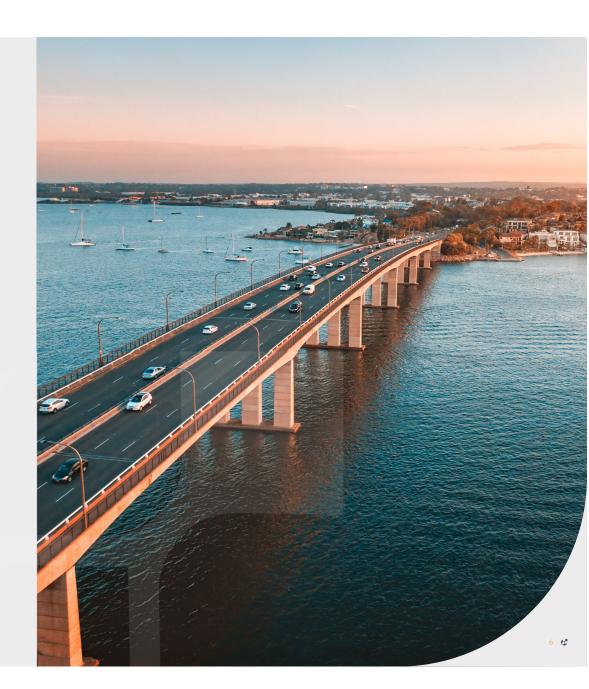
Key projects

<u>Energy</u>

- Snowy 2.0 Future Generation Joint Venture
- Wellington Solar Sterlingand Wilson / Light SourceBP Roads
- WestConnex New M5 Motorway(M8) Transport for NSW
- M6 Motorway Stage 1 Transport for NSW
- WestConnex RozelleInterchange CPB John HollandJoint Venture
- Northern Beaches Hospital Connectivity and Network Enhancement Project Ferrovial York Joint Venture

Rail

- Sydney Metro West Central Tunnelling Package Acciona Ferrovial Joint Venture
- Skytrain North West Rail Link Salini Impregilo
- Inland Rail Parkes to Narromine ARTC
- Inland Rail Narrabri to North Star ARTC
- Maitland to Minimbah Third Track Project ARTC
- Botany Rail Duplication ARTC
- Transport Access Programs Transport for NSW
- St Mary's Intermodal Pacific National.





Risk, Audit and Compliance

WolfPeak has built its risk, auditing and compliance (RAC) capabilities over the last 10 years to become one of the most respected organisations in this field. We apply a robust and problem-solving approach to all our work, including to RAC. This is drawn from our extensive experience working on, and providing independent support to, complex large-scale projects.

Our team have held environmental leadership roles with delivery teams and regulatory roles within State Government including the Department of Planning Industry and Environment (DPIE), the NSW Environment Protection Authority, the Natural Resources Commission, the former Department of Land & Water Conservation and the Independent Pricing and Regulatory Tribunal.

Our team has been approved by DPIE, the Resources Regulator and the Department of Water and the Environment as the Independent Auditors, Risk Assessors or Environmental Representatives for scores of State significant projects.

All major projects have a range of challenging environmental, community and / or regulatory issues and settings. We are able to navigate these challenges and provide advice that gives our clients the confidence and clarity they need to succeed.

WolfPeak also offers safety auditing and development of management service systems. WolfPeak provides the right support so businesses would navigate and accomplish their safety, environmental and quality obligations and targets, meeting the requirements of the relevant Australian Standards and Legislation.

Key projects

Roads and rail

- Transport for NSW New M5 Motorway (M8)
- Transport for NSW M6 Motorway Stage 1
- Transport for NSW M4East Operations
- ARTC Inland Rail Parkes to Narromine
- ARTC Inland Rail Narrabri to North Star

Ports and logistics

- Port Authority of NSW All sites across NSW
- NSW Ports Intermodal Logistics Centre at Enfield
- Patrick Stevedores and Hutchison Ports Port Botany Operations
- Qube Logistics Moorebank Intermodal Logistics Park

Social and commercial

- Infrastructure NSW Sydney Football Stadium Redevelopment (Stages 1 and 2)
- Infrastructure NSW Art Gallery of NSW Sydney Modern expansion
- Infrastructure NSW Powerhouse Parramatta
- Sydney Opera House Trust- Sydney Opera House Concert Hall & Learning Centre Project
- Health Infrastructure NSW State significant redevelopments of the Nepean, Campbelltown, Liverpool and Concord hospitals
- School Infrastructure NSW over fifteen State significant school redevelopment projects
- Lendlease Barangaroo One Sydney Tower, Foreshore and Daramu House

Water, energy and manufacturing

- State Water Chaffey Dam Spillway Safety Upgrade
- Wollongong Coal Russell Vale and Wongawilly Collieries
- Ixom Botany ChlorAlkali Plant.

